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March 16, 2009

To Whom It May Concern:

RE: Barry Dahlbeck  
Highline Technical Services, Inc.

During the summer of 2008, Everett Public Schools undertook the complete demolition and replacement of all HVAC equipment at two elementary schools in our district: Cedar Wood Elementary and Mill Creek Elementary. The scope also included installation of a new DDC energy management system and addition of emergency generators at both schools.

We only had 10-weeks during the summer vacation closure to accomplish the complete HVAC upgrades simultaneously at both schools. The only way to ensure completion and operation by start of school in September 2008 was to have a dedicated commissioning agent who could work proactively with the contractor to accomplish our goal.

Barry Dahlbeck of Highline Technical Services was our lead Commissioning Agent on this project and Hardin & Sons Engineering provided Testing and Balancing services, both under direct contract to the District.

The professionalism and attention to detail demonstrated by Barry during this project was outstanding. He was able to maintain a Team environment among the various contractors which kept productivity high during this fast-track project. The true test of the commissioning effort came after occupancy when we did not have any complaints from teachers and staff at either school.

We will certainly retain Barry again for our future commissioning needs and would recommend him to any potential client.

Sincerely,

***Robert G. Crafts***

Robert G. Crafts, CCM  
Construction Manager